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Research paper



# Small and Medium Enterprises, Central Business District (CBD) for Accelerating of Regional Development

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#### Abstract

Madura is small island, East Java Province, Indonesia, with the Surabaya - Madura (Suramadu) Bridge 5.7 km length. It is the largest bridges In Indonesia, connected 2 (two) island, Java and Madura. In Suramadu area will be build landed house and apartments, residential, central of business, central of tourism. In Suramadu area, especially in Surabaya side will be built by some interesting landed house and apartments, residential, central of business, central of tourism, combining with recreation area. The Government seeks to attract the private sector to cooperate in the development and investment in landed house and apartments, residential, central of business, central of tourism, through the approach of government and private cooperation. Law number 22/1999 and Law number 34/2004 on regional autonomy have improved the performance of local governments, in particular through the policy of increasing local revenues through cooperation with private parties. Investment must be injected in Suramadu area by investors is IDR 18,410,577,670,000.00, it would be very interesting.

Keywords: Digital SME's; Market Capitalization; Regional Center; Regional Economic

# 1. Introduction

Indonesia ranks high on investment by the Economist Corporate Network Asia Business Outlook Survey 2014, and top-ranked investment prospects by UNCTAD 2013-2015, Boston Consulting Group says the population of medium to high class increasing in Indonesia, reaching 74 million people (2013) and 141 million (2020), this is what causes an increase in domestic investment, especially in the investment of landed house and apartment ownership. BKPM (Indonesia Investment Board) released information on increasing investment especially in landed house and apartment ownership, residential, central of business, central of tourism which has increased significantly since 2010, 2014 has reached Rp.25.66 trillion. Increasing investment especially in landed house and apartment ownership, residential, central of business, central of tourism, has attracted government interest. The Government seeks to attract the private sector to cooperate in the development and investment in landed house and apartments, residential, central of business, central of tourism, through the approach of government and private cooperation. Law number 22/1999 and Law number 34/2004 on regional autonomy have improved the performance of local governments, in particular through the policy of increasing local revenues through cooperation with private parties (BI, 2014; Economist, 2014; Home Affairs, 2013; Interior, 2010; Exchange, 2013; Landscape, 2015; UNCTAD, 2013; Consulting Group, 2013; Bappenas, 2017).

The development and investment in landed house and apartments, residential, central of business, central of tourism in some regions, become local government needed, because of total APBD (Local Government Budgeting) 2013 deficit IDR 54,217 trillion. So the development and investment will help local government budgeting (APBD). In 2010 total assets of government land IDR 558,456 trillion, total assets of government building Rp228.343 trillion, it is can be useful. Public-private partnerships become the answer of budgeting problem in some regions. best practices is PT Pembangunan Jaya Ancol Tbk Jakarta owned by provincial DKI Jakarta government (72%), share of PT Pembangunan Jaya (18.01%) and share of public (9.99%), manage land area of 500 ha with recreation area of 200 ha. It's impact on government budgeting (APBD) in 2013 of DKI Jakarta Provincial Government, non-tax revenue and retribution IDR 3,252 trillion, income IDR 26,670.45 trillion, non-tax receipts and levies 12.19% including profit sharing of PT Pembangunan Jaya Ancol Tbk (public-private partnership) (Bappenas, 2017; Santosa, 2013; Novak, 2017; King, 2017; Ito, 2016; Belza, 2017; Ellen & Williamson, 2017; Tarun, Ubeja, & Chatterjee, 2017; Melodi & Prawlall, 2017).

Government Law number 6/2006 on the management of territory assets, states that Assets may be utilized by business entities, in accordance with concessions, assets built by business entities for the benefit of the government, then operated by the Business Entity. Management of assets can be lease, leasing, joint use, build operate transfer (BOT) and build transfer order (BTO). Government Law number 50/2007 on Implementation of Regional Cooperation, states that cooperation between local government and



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business entities, must be approved by the Legislative Council, impact on revenue increased, the use of local government assets (Melodi & Prawlall, 2017; Daniela & Paiva, 2017; Okamoto, Yatsuhashi & Mizutani, 2017; Rim & Hussien, 2017; Lucia-Palacios, Perez-Lopez & Polo-Redondo, 2017; Rina & Sangodoyin, 2017; Hu, Fox, & Qian, 2017; Janoschka & Arreortua, 2017; Anthony, 2017; Wegmann & Jiao, 2017; Bryant, Gillian, Halina, Giles, & Patricia, 2017; Peczek, Justyna, Peczek, Martyniuk, 2017; Korkmaz, & Kasin, 2017).

## 2. Experimental Details

This research using qualitative research method, with case studies analysis, that analyze the interrelations of events or conditions in specific context, can be qualitative or multiple information sources. Research sampling is BPWS area (Board of Development Suramadu Bridge Area). Started with secondary data, then using primary data from direct interview of stakeholders who will develop Suramadu area in Surabaya side. last, feasibility analysis of central business and central tourism, including analysis of Net Present Value (NPV), Payback Period and Internal Rate of Return (IRR) (Nguyen, Tran, Vu, & Luu, 2017; Knaap, 2017; Cox, Bassi, Kolling, Procter, Flanders, Tamers, & Araujo, 2017; Lai, Zheng, Choy, & Wang, 2017; Fan, Wu, & Yang, 2017; Danilina & Chebotarev, 2017; Li & Liu, 2017; Wetzstein, 2017; Cerezo, Sokol, Alkhaled, Reinhart, 2017).



Fig. 1: PPP in Indonesia (Bappenas, 2017)

Net Present Value (NPV) is total revenue obtained during the project, reduced by the total cost and calculated based on the present value, with an interest rate. NPV calculated by discounting current annual costs and revenue, obtained the difference of these two amounts. This is model as follows: (Hu, Fox, & Qian, 2017; Janoschka & Arreortua, 2017; Anthony, 2017; Wegmann & Jiao, 2017; Bryant, Gillian, Halina, Giles, & Patricia, 2017; Peczek, Justyna, Peczek, Martyniuk, 2017; Korkmaz, & Kasin, 2017; Nguyen, Tran, Vu, & Luu, 2017; Knaap, 2017; Cox, Bassi, Kolling, Procter, Flanders, Tamers, & Araujo, 2017; Lai, Zheng, Choy, & Wang, 2017; Fan, Wu, & Yang, 2017; Danilina & Chebotarev, 2017; Li & Liu, 2017; Wetzstein, 2017; Cerezo, Sokol, Alkhaled, Reinhart, 2017; Li, Wang, & Chang, 2017; Lee, Kim, Parrott, Giddings, & Robinson, 2017; Ghavidelfar, Shamseldin, & Melville, 2017)

NPV = PV (pendapatan x faktor diskonto) – PV (biaya x faktor diskonto)

- a. If the NPV is negative means that the construction project did not generate a profit in the economic life of the plan.
- b. If the NPV is positive means that the construction project can be implemented for making a profit on the economic life of the plan.

c. If the NPV equal to zero means that the construction project can be implemented but do not make a profit on the economic life of the plan.

The payback period is the time period required to return the investment made by the total present value of the cash flows generated. Internal Rate of Return (IRR) expressed as an interest rate or discount rate where the present value of the benefit is equal to the present value of the costs incurred on interest rates generated. In other words IRR is the discount rate or where NPV = 0 or BCR = 1.0. This method is formulated as follows: (Widjaya & Tanuwidjaya, 2017; Nuraini, Prifiharni, Priyotomo, Sundjono, & Gunawan, 2017; Ayuningtyas, 2017; Pribadi, 2015; Putra, Riyanto, Harsoyo, & Kistijantoro, 2015; Yuanita, Rini, Heriawan, 2011; Huang, Ging, & Dai, 2011).

$$IRR = DfP + \frac{NPVP \times (DfN - DfP)}{NPVp - NPVn}$$

Where,

IRR = Return on average

DFP = Df is used to generate Net Present Value Positive DFN = Df is used to generate Net Present Value Negative NPV p = NPV at a discount a positive average NPV n = NPV at an average discount of negative If IRR> applicable interest rate is feasible Prospect.

### 3. Results and Discussion

Madura are small island, East Java Province, Indonesia, with the Surabaya - Madura (Suramadu) Bridge 5.7 km length. It is the largest bridges In Indonesia, connected 2 (two) island, Java and Madura. In Suramadu area will be build landed house and apartments, residential, central of business, central of tourism.

In Suramadu area, especially in Surabaya side will be built by some interesting landed house and apartments, residential, central of business, central of tourism, combining with recreation area.

This region had four districts. 4 districts where it had kind of building as follows:

- 1. Area Development 1, total of 6 buildings consisting of: (a) Office Tower by 2 buildings; (b) Commercial and Urban Housing as many as two buildings; (c) Urban Housing as many as one building; (d) The apartments in 1 building.
- 2. Area Development 2, total of 2 buildings consisting of: (a) Commercial much as 2 buildings:
- 3. Area Development 3, total of 4 buildings consisting of: (a) Urban Housing as many as 3 buildings; (b) Community center as much as 1 building.
- 4. Area Development 4, total of 11 buildings comprising: (a) Urban Housing as much as 6 building; (b) Commercial much as 5 buildings.

Based on the plan that made the planning area into 4 Area Development, amount of landed house and apartment investment, residential investment, central of business investment, central of tourism investment would vary from one Area Development to another Area Development due to differences in value. Difference occurred because the location, differences in the selling price. In this regard, it was based on market prices estimated price could be as follows:

1. Area Development 1, there were 6 buildings had an estimated price of land each of the buildings is as follows:

**Table 1:** Area development 1 with six buildings analysis (in IDR)

Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
A1	Office Tower	45,423	750,000	34,067,250,000
A2	Office Tower	41,385	4,500,000	186,232,500,000
B1	Commercial and	66,610	2,625,000	174,851,250,000
	Urban Housing			
B2	Commercial and	30,850	1,500,000	46,275,000,000

	Urban Housing			
B3	Urban Housing	48,348	1,500,000	72,522,000,000
C3	Apartment and	42,500	750,000	31,875,000,000
	Commercial			

2. Area Development 2, there were 2 buildings had a land price estimate of each building are as follows:

	Table 2: Area de	evelopment 2 w	ith 2 buildings	(in IDR)
Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
C1	Commercial	45,005	2,125,000	89,260,625,000

Table 3: Area development 3 with four buildings (in IDR)

	Table 5. Alea ueve	nopment 5 wi	iui ioui builuilig	zs (III IDK)
Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
D1	Urban Housing	39,404	2,125,000	83,733,500,000
D2	Urban Housing	15,951	750,000	11,963,250,000
D3	Urban Housing	22,910	4,500,000	103,095,000,000
E1	Commercial	18,165	2,125,000	38,600,625,000
	Center			

4. Area Development 4, there were 11 buildings had a land price estimate each Building are as follows:

**Table 4:** Area development 4 with 11 buildings (in IDR)

	Tuble II Thea ac	velopment i wit	ii i i ounungs	(III IDI()
Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
D4	Urban Housing	11,147.59	2,500,000	27,868,975,000
D5	Urban Housing	9,841.75	1,500,000	14,762,625,000
D6	Urban Housing	8,225.99	3,500,000	28,790,965,000
D7	Urban Housing	8,543.62	2,500,000	21,359,050,000
D8	Urban Housing	17,350.14	2,500,000	43,375,350,000
D9	Urban Housing	22,830.63	2,500,000	57,076,535,000
F1	Commercial	12,065.58	4,500,000	54,295,110,000
F2	Commercial	11,819.35	3,500,000	41,367,725,000
F3	Commercial	21,573.07	1,500,000	32,359,605,000
F4	Commercial	17,120.96	1,500,000	25,681,440,000
F5	Commercial	10,968.71	2,500,000	27,396,775,000

Area Development cost of construction for buildings is different. Cost of building construction varies due to differences in function, design and architecture. Estimated cost of building in Area Development based on estimated cost, as follows:

1. Area Development 1, there were 6 building had an estimated cost of physical development are as follows:

Table 5: Area develo	pment 1 with	5 building	analysis (	(in IDR)
			~	

Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
A1	Office Tower	303,600	6,000,000	1,821,600,000,000
A2	Office Tower	292,100	6,000,000	1,752,600,000,000
B1	Commercial and Urban Housing	328,300	7,000,000	2,298,100,000,000
B2	Commercial and Urban Housing	136,400	7,000,000	954,800,000,000
B3	Urban Hous- ing	259,350	4,500,000	1,167,075,000,000
C3	Apartment and Commercial	158,000	7,500,000	1,185,000,000,000

2. Area Development 2, there were 2 buildings had physical construction cost estimates are as follows:

Table 6: Area development 2	vith 2 building analysis (in IDR)	
	A	_

Blo	ck Building	Area (m²)	Cost /m <sup>2</sup>	Total Cost
C1	Commercial	284,200	8,000,000	2,273,600,000
C2	Commercial	182,634	8,000,000	1,461,072,000
3.	Area Development 3	3, there were	4 buildings h	ad physical
	construction cost est	timates are as	follows:	

Table 7: Area development 3 with 4 building analysis (in IDR)

Block	Building	Area (m²)	Cost /m <sup>2</sup>	Total Cost
D1	Urban Housing	185,072.49	4,500,000	832,826,705,000
D2	Urban Housing	86,896	4,500,000	391,032,000,000

D3	Urban Housing	76,816.5	4,500,000	345,674,250,000
E1	Commercial	31,761	8,000,000	254,088,000,000
	Center			

4. Area Development 4, there were 11 buildings had physical construction cost estimates are as follows:

Table 8: Area development 4 with 11 building (in IDR)
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Block	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
D4	Urban Hous-	19,992.29	4,500,000	89,865,305,000
	ing			
D5	Urban Hous-	19,241.58	4,500,000	86,587,110,000
	ing			
06	Urban Hous-	10,368.28	4,500,000	46,657,260,000
	ing			
07	Urban Hous-	17,920.00	4,500,000	80,640,000,000
	ing			
28	Urban Hous-	35,915.00	4,500,000	161,617,500,000
	ing			
<b>D</b> 9	Urban Hous-	47,808.00	4,500,000	215,136,000,000
	ing			
71	Commercial	14,416.26	8,000,000	115,330,080,000
-2	Commercial	14,120.13	8,000,000	112,961,040,000
-3	Commercial	31,921.00	8,000,000	255,368,000,000
-4	Commercial	116,082.51.00	8,000,000	928,660,080,000
75	Commercial	38,994.40	8,000,000	311,955,200,000

Based on the calculation cost of land and the construction of estimated investment value, that must be spent each building are as follows:

1. Area Development 1, there were 6 building had an estimated value of the investment is as follows:

 Table 9: Area development 1 with 6 building analysis (in IDR)

Bloc k	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
A1	Office	34,067,250,000	1,821,600,000,0	1,855,667,250,0
	Tower		00	00
A2	Office	186,232,500,00	1,752,600,000,0	1,938,832,500,0
	Tower	0	00	00
B1	Commer-	174,851,250,00	2,298,100,000,0	2,472,951,250,0
	cial and	0	00	00
	Urban			
	Housing			
B2	Commer-	46,275,000,000	954,800,000,000	1,001,075,000,0
	cial and			00
	Urban			
	Housing			
B3	Urban	72,522,000,000	1,167,075,000,0	1,239,597,000,0
	Housing		00	00
C3	Apartment	31,875,000,000	1,185,000,000,0	1,216,875,000,0
	and Com-		00	00
	mercial			
	TOTAL	545,823,000,00	9,179,175,000,0	9,724,998,000,0
		0	00	00

2. Area Development 2, there were 2 building had an estimated value of the investment is as follows:

Table 10: Area development 2 with 2 building analysis (in IDR)

Bloc k	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
C1	Commer-	89,260,625,000	2,273,600,000,00	2,362,860,625,00
	cial		0	0
C2	Commer-	21,625,000,000	1,461,072,000,00	1,482,697,000,00
	cial		0	0
	TOTAL	110,885,625,00	3,734,672,000,00	3,845,557,625,00
		0	0	0

3. Area Development 3, there were 4 building had an estimated value of the investment is as follows:

<b>Table 11:</b> Area development 3 with 4 building analysis (in ID	Ж	ł	.,
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Bloc k	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
D1	Urban	83,733,500,0	832,623,705,00	916,357,205,00
	Housing	00	0	0
D2	Urban	11,963,250,0	391,032,000,00	402,995,250,00
	Housing	00	0	0
D3	Urban	103,095,000,	345,674,250,00	448,769,250,00
	Housing	000	0	0
E1	Commer-	38,600,625,0	254,088,000,00	292,688,625,00

cial Cen-	00	0	0
ter			
TOTAL	237,392,375,	1,832,417,955,	2,060,810,330,
	000	000	000

4. Area Development 4, there were 11 building had an estimated value of the investment is as follows:

Table 12: Area development 4 with 11 building analysis (in IDR)

Bloc k	Building	Area (m <sup>2</sup> )	Cost /m <sup>2</sup>	Total Cost
D4	Urban	27,868,975,0	89,965,305,000	117,834,280,00
	Housing	00		0
D5	Urban	14,762,625,0	86,587,110,000	101,349,735,00
	Housing	00		0
D6	Urban	28,790,965,0	46,657,260,000	75,448,225,000
	Housing	00		
D7	Urban	21,359,050,0	80,640,000,000	101,999,050,00
	Housing	00		0
D8	Urban	43,375,350,0	161,617,500,00	204,992,850,00
	Housing	00	0	0
D9	Urban	57,076,525,0	215,136,000,00	272,212,525,00
	Housing	00	0	0
F1	Commer-	54,295,110,0	115,330,080,00	169,625,190,00
	cial	00	0	0
F2	Commer-	41,367,725,0	112,961,040,00	154,328,765,00
	cial	00	0	0
F3	Commer-	32,359,605,0	255,368,000,00	287,727,605,00
	cial	00	0	0
F4	Commer-	25,681,440,0	928,660,080,00	954,341,520,00
	cial	00	0	0
F5	Commer-	27,396,775,0	311,955,200,00	339,251,975,00
	cial	00	0	0
	TOTAL	374,334,145, 000	2,404,877,570, 000	2,779,211,715, 000

Based on the calculations of Area Development 1, Area Development 2, Area Development 3 and Area Development 4, total investment must be injected by investors is IDR 18,410,577,670,000.00 detailed in each district as follows:

**Table 13:** Total investment of area development 1, area development 2, area development 3 and area development 4 (in IDR)

Block	Total cost	N Present Value	Present Value
1	545,823,000,000	9,179,175,000,000	9,724,998,000,000
2	110,885,625,000	3,734,672,000,000	3,845,557,625,000
3	237,392,375,000	1,832,417,955,000	2,060,810,330,000
4	374,334,145,000	2,404,877,570,000	2,779,211,715,000
TO-	1,268,435,145,00	17,142,142,525,00	18,410,577,670,00
TAL	0	0	0

## 4. Conclusion

Madura is small island, East Java Province, Indonesia, with the Surabaya - Madura (Suramadu) Bridge 5.7 km length. It is the largest bridges In Indonesia, connected 2 (two) island, Java and Madura.

In Suramadu area will be build landed house and apartments, residential, central of business, central of tourism. In Suramadu area, especially in Surabaya side will be built by some interesting landed house and apartments, residential, central of business, central of tourism, combining with recreation area.

The Government seeks to attract the private sector to cooperate in the development and investment in landed house and apartments, residential, central of business, central of tourism, through the approach of government and private cooperation.

Law number 22/1999 and Law number 34/2004 on regional autonomy have improved the performance of local governments, in particular through the policy of increasing local revenues through cooperation with private parties.

Investment must be injected in Suramadu area by investors is IDR 18,410,577,670,000, it would be very interesting.

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